

Invest in Culture

Inspire Minds

**Connect** Communities





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2020 and 2021 looked a little different at the Visual Arts Centre of Clarington (VAC). Along with the rest of the world, the gallery faced many challenges. Throughout the ongoing closures we learned new ways to invest in culture, innovative ways to inspire minds and creatively connected communities while apart through social distancing.

### Message from the Executive Director

For many reflecting back on 2020 and 2021 will be fraught with loss and limitations as we all tried to navigate a world that felt foreign, a world many of us have never experienced. In the midst of the grief and frustration this challenging time presented, people still found small moments of joy, from signing on balconies, crafting at home, to 30 second TikTok dances, the world stayed connected through creativity.

We believe that artists are the ones who guide us through complex times in history, and we worked hard to ensure we were able to present their work and practice throughout the pandemic.

Although 2020 and 2021 limited our ability to keep the doors of the physical galleries open, the staff at the VAC were challenged to think creatively in their own way. We looked for alternative ways to present arts experiences to the community. We leaned into new digital strategies, like our *Be My Guest* Artist Food and Drink series, online film screenings and panel discussions. Our curbside pick up art in a box program *Camp from the Couch* were a huge success. We were successful in funding 3 artists to install sculptures in the VAC gardens to bring art to our outdoor spaces, where people could safely gather.

In early 2020, when all staff were sent to work from home for an indefinite time, it felt uncertain how we could deliver the programs we had worked so hard to plan. Working through the challenges and limitations the pandemic strengthened the staff and board teams. I am grateful that I work with such resilient and creative people who believe in supporting artists and inspiring our communities.

Dionne Powlenzuk

Dionne Powlenzuk **Executive Director** 

# At a glance In 2020, the VAC presented



paid opportunities for: artists, writers, students, photographers and technicians



solo exhibitions



online screenings



hybrid community show



artist talk

# At a glance In 2021, the VAC presented



76



solo exhibitions



online screenings



group exhibitions



artist talks

Throughout 2020 and 2021 we welcomed an audience of 1,880 visitors (in-person audience) to our shows and programs on site; we engaged with 2,326 followers on Instagram, 1,550 fans on Facebook and 902 followers on Twitter; provided information to over 26,000 visitors on the VAC website.

Channel/Followers	2021	2020	2019
Facebook	1,550 (+31%) *29%	1,182 (+8.7%)	1,087
Instagram	2,326 (+38%) *82%	1,680 (+31%)	1,277
Website	14,725	12,113	17,062

\* growth over pandemic years

### Vision

The VAC connects people of all ages and backgrounds in a creative place for learning and discovery.

#### Mission

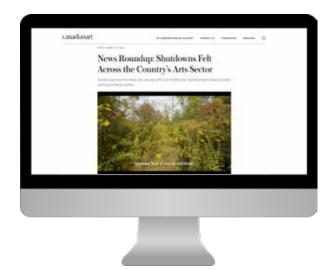
The VAC utilizes art to create an inclusive space where ideas are exchanged, questions are asked, and connections are made.

#### In the Press

The VAC was mentioned in numerous print and online publications in 2020-2021, including:

- CBC Arts
- Canadian Arts Magazine
- The Globe and the Mail
- Field Trip
- NOW Magazine
- Downtowns of Durham
- Ontario Culture Days
- KawarthaNow
- Culture Days
- SlowCity
- Watershed Magazine
- Destination Ontario
- Metroland Media

- Clarington This Week
- The Orono Times
- ArtScene



### **Exhibitions**

Amid the challenges of 2020 and 2021, the resiliency of the artists we worked with inspire us to look to the future and continue being a catalyst of curiosity, thoughtfulness and conversation.



### The Hissing Folly

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#### **The Hissing Folly** An Installation by Cole Swanson Curated by Sandy Saad Smith February 2, 2020 - February 7, 2021

For the 2020 iteration of the Loft Gallery Commission, Cole Swanson looked at Durham Region's ecological landscape and posed questions around relationships with invasive species-specifically phragmites. Working with CLOCA, this project resulted in the collection and removal of phraamites from the Thickson Woods Land Trust of Durham Region. Volunteers from the community came together to harvest the phragmites used as materials for the immersive sculpture The Hissing Folly in the VAC using a centuries-long tradition of thatching.

*The Hissing Folly* examines the species phragmites as a historically valuable construction material with creative potential compared to its adverse effects on biodiversity in

Canada. The project discusses the colonial, consumer, and cultural systems responsible for the passage of phragmites from Europe to North America. It reflects on the dissonance between the generative and destructive capacities of organisms mediated by human values and activities.

**Online Program:** Catalogue Launch November 12, 2020



### **Stein's Law**

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**Stein's Law** Works by Pete Smith Curated by Sandy Saad Smith January 19 - March 29, 2020

Pete Smith is an artist and curator who lives in Bowmanville, ON. His long standing painting practice often reflects his interests, concerns, and experiences. Most recently, Smith's subject matter offer a broad range of works that include intimate scenes of spaces in his home, paintings of his children, large scale works of Disney castles and other spectacles he has visited with his family. Accompanying these works are paintings that reflect Smith's broader concerns, climate change, pollution, urbanization, and domesticity. These works include scenes of abandoned and polluted spaces in Bowmanville and the wider Durham Region, youth protesting against climate change, car accidents, deceased animals, and his sketchbooks and books that offermore intimate and informed reflections on these matters.

Stein's Law, the exhibition title, references the popular American economist's theory, that if something cannot go forever, it will stop. The exhibition poses questions about the sustainability of our current economic models and ways of life. The exhibition extends beyond the VAC, with works being down at the Clarington Town Hall and Library.





It was in the way the figures were suggested. Draped in, then bounded by. Cloaked. Held. Shrouded. No holes cut out for the eyes. No breaths drawn, hollowing Os where the mouths might be. Postures outlined by pleats and puckers. It would seem still if not for the shadows and the gravel. Dust marking the tips of toes and narrow hems. Its scale unfair. Such a peculiar positioning. To be placed where it cannot be climbed and where no amount of leaning would stir it. It was curious, this thing. All at once, an object, a gesture, a scene.

An object, a gesture, a scene (II) by Erika DeFreitas Curated by Sandy Saad Smith September 8 - November 8, 2020

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Thinking through the dichotomy of absence and presence, Erika DeFreitas continued a body of work that responded to two cloaked public sculptures encountered by the artist. In an object, a gesture, a scene (II), DeFreitas exploreed the notions of what remains, what is suggested, and the possibilities that lie in ambiguity. Through a process of creating scores in a series of mediums. she deconstructs, redacts, and re-imagines possibilities when there are unknown elements. The works shown in our main gallery included a series of new and existing works in the form of works on paper, video, and photography.



# SINOFUTURISM 中4本来主义

### **Online Programs**

Featuring: Lawrence Lek with Henry Heng Lu, and Jumana Manna, Larissa Sansour June 6 - August 1, 2020





#### **Sinofuturism (1839—2046 AD)** Screening and Artist/Curator talk with artist Lawrence Lek and Curators Matthew Kyba and Henry Heng Lu June 6, 2020

In collaboration with Centre A: Vancouver International Centre for Contemporary Asian Art, the VAC was pleased to present Lawrence Lek's *Sinofuturism (1839–2046 AD)* (2016), an experimental video essay on a future seemingly repositioned by China's technological development through melodramatic documentary, science fiction, social realism, and Chinese cosmologies. Lek's video reconciles our latent fears of technology-dominated futures with a human-oriented sociological view. Lek presents an overarching report on contemporary Chinese realities as it relates to Asiatic stereotypes, including computing, copying, gaming, studying, addiction, labour, and gambling. The work weaves in disarming commentary about the embedded and overarching digital domination of our current 21st century, blurring the boundaries between science fiction and fact.

Special thanks to **Centre A** for this collaborative program.



Exile is more than a geographical concept. You can be an exile in your homeland, in your own house, in a room. - Mahmoud Darwish

#### **Unfortunately, It Was Paradise**

#### Screening and Panel Discussion series Curators: AXIS (Noor Alé + Claudia Mattos) and Matthew Kyba July 25 and August 1, 2020

Unfortunately, It Was Paradise positions place-making as a radical, collaborative yet unstable process measured against experiences of exile, social upheaval, and political rupture. In Ali Cherry's *The Disquiet* (2013), she charts the history of earthquakes and tsunamis along Middle Eastern fault lines intersecting Lebanon as a metaphor that draws parallels to the country's civil conflicts.

In Jumana Manna's *A Sketch of Manners* (2013) and Farah Saleh's *Cells of Illegal Education* (2016) are performative reenactments of Palestinian history, juxtaposing the imbalanced conditions faced by the state before and during the current period of Israeli occupation. Larissa Sansour's *Nation Estate* (2013) borrows filmic tropes from sci-fi cinema to proffer a dystopian solution to the question of Palestinian statehood. These works trace elusive narratives of home and belonging grounded in broad questions of freedom and bondage, stasis and movement, and unease and catharsis.

#### **100 Years then and hereafter**





### **KEEP EACH OTHER SAFE**

**100 Years then and hereafter** by Hiba Abdallah Curated by Sandy Saad Smith Exhibition: March 15 - May 15, 2021

100 years then and hereafter is an exhibition of new works by artist Hiba Abdallah. Inspired by her excavation of Clarington's historic archives, Abdallah looks back 100 years into the municipality's documented history, finding diary entries, newspaper headlines and political documents with uncanny similarities to the present moment. With her findings as the grounds for the exhibition, she examines social and political cycles, while exploring ways to disrupt the archival process when looking to the future. The exhibition brought together text works based on archival headlines and tools that have been altered from their historic context to offer different imagined purposes.

In collaboration with filmmaker Alyssa Bistonath, Abdallah proposed alternative archival practices, and invited community members to contribute to future historical records adding to a more complex narrative of our times. *100 years then and hereafter* looked at the past, present, and future from a critical standpoint through Abdallah's exploration of Clarington's documented history.





#### 100 years then and hereafter: Burial of Messages to the Future

August 13, 2021, 6 pm - 7pm

Since opening in March 2021, *100 years then and hereafter*, has been collecting messages to the future from numerous participants who left notes of concern, encouragement, and personal accounts. Inspired by Hiba Abdallah's excavation of Clarington's historic archives, the project has accumulated an alternative archive created by community members to serve as a future historical record.

On August 13, 2021 a public burial will take place on the grounds of the VAC in a performance led by Hiba Abdallah and Alyssa Bistonath. *Messages to the Future* will be read, placed in time capsules and buried to be retrieved and opened a century later. Members of the public are invited to this outdoor performance.



### Public Space



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**Public Space** by Nicolas Fleming Curated by Matthew Kyba March 6, 2021 - March 6, 2022

What does it mean for a gallery to create community-focused programs that respond to and inquire about art's role as public engagement? The VAC was pleased to present Public Space, a year-long transforming project founded on artistic and cultural collaboration. Four artists facilitated collaboration-based participatory and community-focused programming for underserved Durham Region groups and non-profit organizations. Public Space represented a new way that artists, community, and galleries can work together for inclusive experiences that specifically serve multiplistic publics.

Co-existing as artistic, cultural, and community-collaborations, each artist

transformed the Loft Gallery through architectural interventions that facilitated skill-sharing workshops, group discussions, and educational opportunities for local equity-seeking groups. Working with local community non-profit organizations, Nicolas Fleming collaborated with Sahar Te, Josh Vettivelu and Waard Ward to help design and produce site and project-specific environments for community-activated events. Featuring individual and collaboratively created artworks, each project's participatory needs (display structures, furniture, physical environments) were co-designed with Fleming and produced with his signature construction material practice.

### **Fossilized Sunshine**

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#### **Fossilized Sunshine**

by Wally Dion, Timothy Yanick Hunter, Lisa Jackson, Camal Pirbhai, Camille Turner, Shaheer Zazai, Larissa Sansour Curated by Matthew Kyba July 30 - September 23, 2021

Fossilized Sunshine brought together the work of 7 artists who explore the relationship between cultural archeology and decolonial future building. Through the exploration of different "counter futurisms" including Afghan, Palestinian, Indigenous, and Afro-Futurism, each project employs polyphonic communities' artefacts and their respective cultural histories as the building blocks to imagine diverse fictional realities divorced from Eurocentric subjugation. While conventional futurisms often centre ideas of visionary technology, space travel, and science-fictive elements. each included project focused instead on ethnoarchaeology -- the study of self-contextualizing archaeological objects through the observation of contemporary cultures. Conflating



past, present, and future, the artists included a range of archaeological materials as catalysts to (re)invent diverging future realities severed from Western hegemony.

### **Bodies in Conflict**

2021



Bodies in Conflict was an exhibition that brought together three artistic practices that examined histories of bodily traumas associated with different ingestible substances. Through large-scale installations and video, artists created several new site-specific installations that critically detailed the historical and ongoing subjugation of historically-oppressed communities through their relationship to specific in/organic consumed materials. Kiyan Williams's sculptures meditate on the body as an assemblage and entanglement of many forms of matter—plant life, earth, light—enduring, transforming, decaying, and regenerating amidst social and environmental shifts.

Julia Rose Sutherland continued and developed on her ongoing *Npuinu (ên·pu·i·nu) "Corpse"* series that

presented a large-scale installation of multiple new works. Over the course of several months. Sutherland invited local arts assistants and models to create new full-body sugar sculptures that were presented within the VAC's ground-level galleries. The VAC also presented P. Staff's Weedkiller for the first time within a Canadian art exhibition. Inspired by artist-writer Catherine Lord's cancer memoir The Summer of Her Baldness (2004) - in which an actress reflects upon the chemically induced devastation of chemotherapy. The work reflects on the complex relationship to one's own suffering for health, drawing into focus how non-normative bodies exist within constant states of external and internal conflict.

### From the earth we grow

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From the earth we grow presented free outdoor art installations on the VAC grounds. Taking inspiration from untold, little-known, or oft-ignored BIPOC events, stories, and activists within Canadian history, three artists created interactive, challenging, and historically critical public outdoor sculptures. Bowmanville-based Inuk artist Couzyn van Heuvelen, Montreal-based artist Anna Binta Diallo, and Sandy Williams IV presented works in response to historically-ignored histories within Canada's many diverse communities.

The project offered audiences and participating educational institutions personal tours that expanded on each work's significance, background, and artistic intent. Selected writers including Kristy Triner and Yaniya Lee contributed new critical responses to each work, that were made available online.





### **Online Programs**

Featuring Kiera Boult, Claudia Mattos, Rea McNamara, Elaine Tin Nyo, Jazmín Urrea, Monica Uszerowicz Curated by Noor Alé March 21 - June 6, 2021





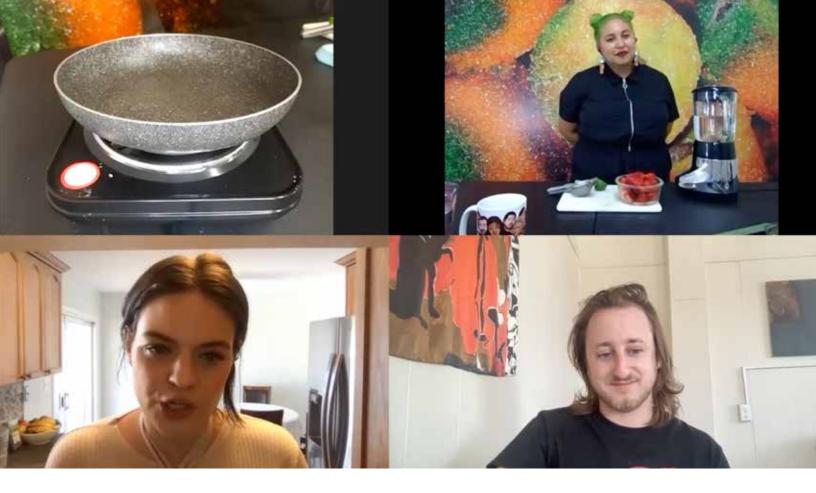
#### 100 years then and hereafter: Digging into Archives

Thursday, April 22, 2021 Guest Archivist: Tamara Rayan

The VAC hosted an intimate discussion on Zoom with artist, Hiba Abdallah, and archivist, Tamara Rayan. Moderated by curator, Sandy Saad-Smith the discussion touched on some of the most compelling issues around the nature and meaning of the archive. Looking at the archive as a conceptual and physical space in which memories are preserved and history decided, the talk explored questions around the ways in which we create, store, and circulate information.

#### DEAR CITIZEN OF 2121,

I AM SURE THIS MESSAGE IS THE LAST TRACE OF ME THAT REMAINS. FROM THIS FINAL TRANSMISSION, I WANT TO KNOW IF WE MADE IT. AGAINST ALL ODDS, AGAINST THE RISING TIDE AND THE SUFFOCATING BLANKET OF CARBON DIOXIDE, AGAINST HABITAT DESTRUCTION AND RESOURCE DEPREDATION, AGAINST IGNORANCE AND DENIAL... AGAINST IT ALL, ARE WE STILL HERE?



#### **Be My Guest**

March 21 - June 6, 2021 Kiera Boult, Claudia Mattos, Rea McNamara, Elaine Tin Nyo, Jazmín Urrea, Monica Uszerowicz Curated by Noor Alé

In spring and summer 2021, the VAC hosted a series of monthly conversations that brought together artists, writers, and curators speaking about community, spirituality, and ethics through mediated engagements with food and drink pairings. Before each conversation, participants received a menu with instructions to gather affordable ingredients in order to prepare the recipes in their homes.

Jazmín Urrea spoke about her practice's engagement with the presence of food deserts — areas

with limited access to affordable grocery stores — and how it disproportionately impacts Latinx communities in LA. Secondly, Urrea problematized the trope of the American Dream in 90 Day Fiancé, a reality TV show that follows couples through the complications of their K-1 fiancé visa process. Claudia Mattos, Rea McNamara, and Monica Uszerowicz are dedicated fans of BTS - Bangtan Boys; they chatted about kinship and care as it relates to this global fandom phenomenon. Artist and cultural worker Kiera Boult read tarot cards for interested participants and taught us how to make markikis her version of a dirty martini. Lastly, Elaine Tin Nyo discussed the ethics of consuming animals and examined the ways in which cultural food practices have been othered by the West.



#### Bodies in Conflict: Online Artist talk with Kiyan Williams, Courtney McFarlane and Oluseye December 15, 2021

The VAC hosted an intimate virtual discussion featuring *Bodies in Conflict* artist Kiyan Williams alongside Courtnay McFarlane and Oluseye as they discussed their multidisciplinary navigations of Black consciousness in relation to ecology, social space, body, and trans/gressive subjectivity.

A long-time activist in Black LGBTQ2S+ communities, Courtnay McFarlane was a founding member of many groups that became forerunners in providing voice and visibility to Black LGBTQ issues in Canada —including Zami, Sepai, and AYA Men. Their work draws from diverse materials such as personal archives, found imagery and video to challenge mainstream narratives within the queer community that render the contributions of Black folx as invisible and marginal.

Oluseye's artistic practice explores the magnitude and polyvocality of Blackness and the ways in which it moves across space, place, and time, shaping and shifting the world. He bends the ancestral with the contemporary and rejects the binary distinction between the traditional and the modern; the physical and the spiritual; the past and the future; what is new and what is old.

### Education & Virtual Programs

Throughout 2020 and 2021 the VAC continued to offer extensive educational programming through online classes, take home art kits and socially distanced public events that focus on making art and developing visual literacy. Our programs cater to kids and adults and offer fun, interactive, engaging programs that are taught by a team of art educators whose practices vary in all forms of mediums.









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### Donors

### 2020

**Tegan Osmond Áine Belton** Sylvia Vanhaverbeke Vivienne Song Sally Goldberg Janet Warrick **Ron Benner** Jane Lowbeer **Grace Nguyen** Jessica MacGregor **Denise Howse** Anne O'Callaghan **Ruth Greenlaw** Jo Ryan **Aubrey Kassirer** Dana Cole Sally Thurlow **Catherine** Carr Jane Rowe Anna McQuaid Stefanie Thompson Mary Anne Slemon **Amy Shackleton Debra Schieck** Amanda Irvine Lyn Turner **Dorothy Riley Chris Hinbest Barbara** Ponomareff Shannon MacDonald Patricia Duncan Laura Zielke **Stephen Wilson** Peter Nerothin



### Donors

### 2021

Danielle Crosby Craig Ryan Nandita Baja Aubrey Kassirer Sally Thurlow Catherine Carr Theresa Smith Lu Urquhart Melissa Westover Vivienne Song Jo Ryan Amanda Irvine Patricia Duncan

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Council Representative Councillor Corinna Traill

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Curator of Exhibitions Matthew Kyba

Marketing Coordinator Áine Belton

Development Coordinator Liz Jamischak

Education Coordinator Desarée Rosskopf Academic Interns Noor Alé Revital Weiss

Camp Director Arra Oman

Camp Counsellors Avery Geboers Autumn Herd Lindsay Olivieri Emily Stanisz

**Community Engagement Coordinator** Erin Messier

**Special Events Assistant** Avery Geboers

#### **Artist Instructors**

Hi Sook Barker lan Bodnaryk George Stewart Todd Tremeer

#### Exhibition Installation Technicians

Andre Beneteau Paul Oldham

#### Photographic Documentation

Toni Hafkenscheid

### 2021 Team

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**Directors** Jess MacGregor Michelle Gewurtz Victoria Smyth Rhonda Jessup Yam Lau

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Camp Aministrator Emily Stanisz

Camp Counsellors Grace Csizmadia Chloe Serenko Kate Newell Autumn Herd

**Community Engagement Coordinator** Shaun Fernandes

#### **Artist Instructors**

Reza Hosseiny Natalie Miller

#### Exhibition Installation Technicians

Joseph Thomson Michael Paolini Phu Bui

#### Photographic Documentation

Laura Findlay Darren Rigo

2020	2019	
		Revenue
\$219,336	\$214,976	Municipality of Clarington
\$30,710	\$112,346	Program revenue
\$28,883	\$26,525	Other revenue
\$24,100	\$22,782	Mayor's Gala for the Arts
\$4,538	\$3,060	Ontario Arts Foundation Endowment
		Private Foundation Grants
\$245	\$683	Interest and other income
\$186,581	\$54,742	Government Grants
\$15,359	\$17,035	2020 OAC operating grant
\$21,677	\$17,519	Government of Canada - Summer Jobs
\$39,533	\$16,530	Canadian Museums Association - Young Canada Works
\$3,658	\$3,658	Grants Ontario - Summer Experience Program
\$28,800		Canada Council for the Arts
		Government of Canada -
\$72,268		Canadian Emergency Wage Subsidy
\$5,268		Government of Canada Temporary Wage Subsidy
\$11,690	\$18,133	Fundraising and donations
\$831	\$7,183	Membership fees
\$478,061	\$433,905	
		Operating Expenses
\$281,142	\$250,971	Wages and benefits
\$52,967	\$35,323	Exhibitions
\$15,041	\$13,827	Education Programs
\$63	\$8,223	Special Events
\$80,133	\$84,944	Administration
\$7,402	\$5,457	Capital expenditure
\$16,071	\$18,361	Repairs and maintenance
\$28,008	\$13,827	Professional Fees
\$10,838	\$21,715	Office and Sundry
\$10,254	\$15,389	Utilities
\$2,543	\$4,621	Advertising and promotion
\$611	\$768	Professional development
\$4,406	\$4,406	Insurance
\$429,346	\$431,617	
\$48,715 \$73,709 \$122,424	\$2,288 \$71,421 \$73,709	(EXCESS OF EXPENSES OVER REVENUE)/EXCESS OF REVENUE OVER EXPENSES NET ASSETS, BEG. OF YEAR NET ASSETS, END OF YEAR 40

2021	2020	
		Revenue
\$219,336	\$219,336	Municipality of Clarington
\$7,019	\$30,710	Program revenue
\$102,208	\$28,883	Other revenue
\$21,774	\$24,100	Mayor's Gala for the Arts
\$3,459	\$4,538	Ontario Arts Foundation Endowment
\$76,758		Private Foundation Grants
\$217	\$245	Interest and other income
\$192,551	\$186,581	Government Grants
\$15,359	\$15,359	2020 OAC operating grant
\$13,575		Canada Cultural Spaces Grant
\$36,229	\$21,677	Government of Canada - Summer Jobs
\$44,926	\$39,533	Canadian Museums Association - Young Canada Works
	\$3,658	Grants Ontario - Summer Experience Program
\$25,500	\$28,800	Canada Council for the Arts
		Government of Canada -
\$56,962	\$72,268	Canadian Emergency Wage Subsidy
	\$5,268	Government of Canada Temporary Wage Subsidy
\$10,194	\$11,690	Fundraising and donations
\$260	\$831	Membership fees
¢501 500		
\$531,598	\$4/8,061	
	\$478,061	Operating Expenses
\$293,962	\$281,142	Wages and benefits
\$293,962 \$155,149	\$281,142 \$52,967	Wages and benefits Exhibitions
\$293,962	\$281,142 \$52,967 \$15,041	Wages and benefits Exhibitions Education Programs
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\$293,962 \$155,149 \$4,901 - \$120,725 \$32,970 \$21,051 \$18,173 \$15,130 \$11,374 \$10,669 \$6,415 \$4,943	\$281,142 \$52,967 \$15,041 63 \$80,133 \$7,402 \$16,071 \$28,008 \$10,838 \$10,254 \$2,543 \$611 \$4,406	Wages and benefits Exhibitions Education Programs Special Events Administration Capital expenditure Repairs and maintenance Professional Fees Office and Sundry Utilities Advertising and promotion
\$293,962 \$155,149 \$4,901 - \$120,725 \$32,970 \$21,051 \$18,173 \$15,130 \$11,374 \$10,669 \$6,415	\$281,142 \$52,967 \$15,041 63 \$80,133 \$7,402 \$16,071 \$28,008 \$10,838 \$10,254 \$2,543 \$2,543 \$611	<ul> <li>Wages and benefits</li> <li>Exhibitions</li> <li>Education Programs</li> <li>Special Events</li> <li>Administration</li> <li>Capital expenditure</li> <li>Repairs and maintenance</li> <li>Professional Fees</li> <li>Office and Sundry</li> <li>Utilities</li> <li>Advertising and promotion</li> <li>Professional development</li> </ul>
\$293,962 \$155,149 \$4,901 - \$120,725 \$32,970 \$21,051 \$18,173 \$15,130 \$11,374 \$10,669 \$6,415 \$4,943	\$281,142 \$52,967 \$15,041 63 \$80,133 \$7,402 \$16,071 \$28,008 \$10,838 \$10,254 \$2,543 \$611 \$4,406	Wages and benefits Exhibitions Education Programs Special Events Administration Capital expenditure Repairs and maintenance Professional Fees Office and Sundry Utilities Advertising and promotion Professional development Insurance
\$293,962 \$155,149 \$4,901 - \$120,725 \$32,970 \$21,051 \$18,173 \$15,130 \$11,374 \$10,669 \$6,415 \$4,943	\$281,142 \$52,967 \$15,041 63 \$80,133 \$7,402 \$16,071 \$28,008 \$10,838 \$10,254 \$2,543 \$611 \$4,406	Wages and benefits Exhibitions Education Programs Special Events Administration Capital expenditure Repairs and maintenance Professional Fees Office and Sundry Utilities Advertising and promotion Professional development Insurance
\$293,962 \$155,149 \$4,901 - \$120,725 \$32,970 \$21,051 \$18,173 \$15,130 \$11,374 \$10,669 \$6,415 \$4,943 \$574,737	\$281,142 \$52,967 \$15,041 63 \$80,133 \$7,402 \$16,071 \$28,008 \$10,838 \$10,254 \$2,543 \$611 \$4,406 \$429,346	Wages and benefits Exhibitions Education Programs Special Events Administration Capital expenditure Repairs and maintenance Professional Fees Office and Sundry Utilities Advertising and promotion Professional development Insurance
\$293,962 \$155,149 \$4,901 - \$120,725 \$32,970 \$21,051 \$18,173 \$15,130 \$11,374 \$10,669 \$6,415 \$4,943 \$574,737 (\$43,139)	\$281,142 \$52,967 \$15,041 63 \$80,133 \$7,402 \$16,071 \$28,008 \$10,838 \$10,254 \$2,543 \$611 \$4,406 \$429,346 \$48,715	Wages and benefits Exhibitions Education Programs Special Events Administration Capital expenditure Repairs and maintenance Professional Fees Office and Sundry Utilities Advertising and promotion Professional development Insurance (EXCESS OF EXPENSES OVER REVENUE)/EXCESS OF REVENUE OVER EXPENSES
\$293,962 \$155,149 \$4,901 - \$120,725 \$32,970 \$21,051 \$18,173 \$15,130 \$11,374 \$10,669 \$6,415 \$4,943 \$574,737	\$281,142 \$52,967 \$15,041 63 \$80,133 \$7,402 \$16,071 \$28,008 \$10,838 \$10,254 \$2,543 \$611 \$4,406 \$429,346	Wages and benefits Exhibitions Education Programs Special Events Administration Capital expenditure Repairs and maintenance Professional Fees Office and Sundry Utilities Advertising and promotion Professional development Insurance

